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Ainsley Elbra

Governing African Gold Mining

Private Governance and the Resource Curse

palgrave
macmillan

Ainsley Elbra
The University of Sydney
Australia

International Political Economy Series

ISBN 978-1-137-56353-8 ISBN 978-1-137-56354-5 (eBook)

DOI 10.1057/978-1-137-56354-5

Library of Congress Control Number: 2016957351

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Printed on acid-free paper

This Palgrave Macmillan imprint is published by Springer Nature

The registered company is Macmillan Publishers Ltd.

The registered company address is: The Campus, 4 Crinan Street, London, N1 9XW, United Kingdom

For Tim and Sam

PREFACE AND ACKNOWLEDGEMENTS

Any project of this size is undoubtedly the result of many helpful mentors, colleagues, friends and family. This book is based on research undertaken at the Department of Government and International Relations at the University of Sydney. However, much of my interest in private sector governance was sparked during my time as a corporate banker, where I was first exposed to the wide array of attitudes towards firm-led governance and the implications of these approaches.

I was fortunate enough to undertake the research for this book in a collegial and friendly department of academics. I would like to thank John Mikler, Ariadne Vromen, Megan Mackenzie, Chris Neff, Lisette Collins, Alice Juddell and Chris Hills for the advice and encouragement that were central to the development of this book. Beyond the University of Sydney, I have benefited greatly from the guidance and advice of Richard Eccleston and Aynsley Kellow.

This project would not have been possible without the invaluable assistance of the company representatives who agreed to be interviewed for this project. Although these individuals cannot be named, my project is inherently stronger for their participation and for this I am extremely grateful. I am also grateful for the financial assistance provided by the University of Sydney throughout my project.

Personally, I could not have completed this book without the support of my family and friends who have provided continual encouragement throughout this project. I am particularly lucky to be able to thank my mother, Dianne, for her blind faith in my ability to achieve whatever I set

out to do. Similarly, my thanks go to Pete and my closest friends Dave and Amy for their unwavering support.

My final thanks go to my husband Tim. You are the most intelligent person I know, and without your emotional, intellectual and financial support the book simply would not have been possible. As I finalise this manuscript in the weeks after the birth of our first child, I suspect our next project might be infinitely more challenging, but ever so rewarding.

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LIST OF ABBREVIATIONS

AMCU	Association of Mineworkers and Construction Union
AGA	AngloGold Ashanti Limited
ANC	African National Congress
B-BBEE	Broad-Based Black Economic Empowerment Act
BBC	British Broadcasting Corporation
BP	British Petroleum
CEO	Chief Executive Officer
CSR	Corporate Social Responsibility
EITI	Extractive Industries Transparency Initiative
EMS	Environmental Management System
ERP	Economic Recovery Plan
FCUBE	Free and Compulsory Universal Basic Education
FDI	Foreign Direct Investment
GATT	General Agreement on Tariffs and Trade
GDP	Gross Domestic Product
GNP	Gross National Product
GRI	Global Reporting Initiative
HDSA	Historically Disadvantaged South Africans
HIV/AIDS	Human Immunodeficiency Virus/Acquired Immune Deficiency Syndrome
ICMM	International Council on Mining and Metals
IFI	International Financial Institution
ILO	International Labour Organization
IMF	International Monetary Fund
ISO	International Organisation for Standardisation
MDG	Millennium Development Goals

MKUKUTA	National Strategy for Growth and Reduction of Poverty (in Kiswahili)
MNC	Multinational Corporation
NGO	Non-Government Organisation
PPP	Public-Private Partnerships
PWYP	Publish What you Pay
SED	Socio-Economic Development
SAP	Structural Adjustment Package
SSA	Sub-Saharan Africa
TANU	Tanganyika National Party (in Kiswahili)
TRA	Tanzanian Revenue Authority
UK	United Kingdom
UN	United Nations
US	United States
WGC	World Gold Council

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