

Smart energy: where do we stand and where should we go?

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Published online: 23 January 2015
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Introduction

Although public concern about environmental issues has been growing, the global efforts towards greater environmental sustainability have not been able to stabilize—let alone decrease—the level of GHGs in the atmosphere (IPCC 2013). Still worse, in 2013 the level of carbon dioxide (the main GHG produced by burning fossil fuels such as coal and oil) in the atmosphere surged at its fastest rate in 30 years (IPCC 2013). Annually, about 50 billion tons of additional carbon dioxide are emitted (The Economist 2014). There is a consensus among academics that, by 2100, in order to avoid “dangerous anthropogenic interference with the climate system” (UNFCCC 1992), the global mean temperature must not increase more than two degrees Celsius above pre-industrial levels. To stabilize carbon dioxide concentration at this level,

emissions must be reduced by around 40 to 70 % (compared to 2010) by 2050 and close to zero by 2100 (IPCC 2014a). Currently, however, it appears extremely unlikely that the global community will succeed in effectively curbing GHG emissions fast enough to achieve the two degrees Celsius goal.

Our economies are still heavily dependent on fossil fuels, and as long as increasing economic prosperity goes along with increasing levels of GHG emissions (von Weizsäcker, Hargroves, Smith, Desha, and Stasinopoulos 2009, pp. 17), these emissions will almost certainly not decline as much as needed. To break this vicious cycle, we have to identify ways to increase carbon productivity (using energy more efficiently while sustaining economic growth), consume less energy (eco-effectivity and eco-sufficiency), and decrease our dependency on fossil fuels by using renewable energy sources (Hoffert et al. 2002; McKinsey Global Institute 2008; von Weizsäcker et al. 2009). Correspondingly, Sarkis, Koo, and Watson (2013) emphasize the need to find a synergistic win–win relationship between economic growth and green growth.

The largest proportion (49 %) of GHG emissions are caused by the energy supply sector (IPCC 2014b). Due to a higher energy demand and a larger share of coal in the global fuel mix, GHG emissions associated with the energy supply sector increased more rapidly between 2000 and 2010 than in the three previous decades (IPCC 2014a). Seventy percent of the energy supply sector’s GHG emissions are caused by electricity and heat generation, the largest polluter of which is in the electricity sector. Therefore, many countries have been striving to make their electricity systems more renewables-based and “intelligent.” Intelligent (or smart) systems often involve the deployment of information and communication technologies (ICTs) to allow for electricity systems to be used as efficiently as possible.

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ICTs have been leveraged in making many areas “smarter,” including supply chains, operations, transportation, buildings, and grids. ICTs indeed have great potential to lower carbon emissions within each of them (Climate Group 2008). In fact, both information systems (IS) and information technology (IT) have been leveraged to support many green developments and sustainability initiatives. Like other scholars, we make a clear distinction between Green IS and Green IT. With Green IT, we refer to the hardware and other infrastructure that can be better managed and designed from an environmental perspective (e.g., Watson, Boudreau, and Chen 2010a; Sarkis et al. 2013). Green IS, however, is the integrated and cooperating set of people, processes, software, and information technologies to support individual, organizational, or societal goals, making Green IS more encompassing than Green IT (Watson et al. 2010a).

Energy informatics (Watson et al. 2010a), which highlights the potential of Green IS in the context of energy distribution and consumption systems, has emphasized the need for regulations to pave the way to practical solutions in the energy sector. Regulations are called for to provide the “right” incentives to all energy-related market players. Germany, for one, demonstrates impressively how misaligned incentives and inaccurate market design can lead to spending huge amounts on renewables (€16 billion/year) while GHG emissions keep growing. In Germany’s case, electricity generated from renewables gets priority on the grid, such that especially solar power seizes market share during the most profitable times of day (around noon). The result is that operating conventional power plants is becoming less profitable and predictable. Additionally the collapsed prices for carbon emissions provided by the EU’s cap-and-trade emissions trading scheme have made coal-fired power plants more profitable than less-polluting energy sources such as gas. A German utility, for instance, would have lost €11.70 per MW on average at the beginning of November 2012 when burning gas, but would have earned €14.22 per MW when burning coal instead (The Economist 2013).

Similar examples of well-intentioned regulations leading to unwelcome outcomes can be found all around the world. Because of the electricity system’s complexity, a large variety of environmental factors (which often have significant impacts) must be considered when providing incentives for energy efficiency and renewable energy sources. Accordingly, IS research needs to consider the idiosyncrasies of how energy markets and systems function and how they are regulated in order to deliver relevant outcomes. Major IS and IT academic societies, journals, and special interest groups (SIGs) on Green IS and IT should increase the voice of green necessities and inspire IS researchers and practitioners to undertake the critical role of both Green IS and IT through goods manufacturing and services operating embedded in the life cycles of materials, manufacturing

systems, and public infrastructure (Ryoo and Koo 2013; Sarkis et al. 2013).

Correspondingly, the aim of this special issue is to advance research on smart energy with a particular focus on interdisciplinary perspectives offering viable new insights to scholars, policy makers, regulators, and business decision makers alike. This special issue understands smart energy as the use of ICTs in energy generation, storage, transmission, and consumption, aiming at increasing efficiency, encouraging eco-friendly behavior, and decreasing the emission of GHG. Thus, smart energy research is a component of the energy informatics framework proposed by Watson et al. (2010a).

Where do we stand?

Five years have passed since Watson, Boudreau, and Chen (2010a) and Melville (2010) called for IS research on energy informatics and environmental sustainability in the MIS Quarterly. Since then we have witnessed a steady increase of studies, conference tracks, journal special issues, workshops, and researchers addressing the question of how IS can contribute to decreasing the consumption of natural resources and emission of hazardous substances. Given the importance of the energy supply sector, the impact and potential of Green IS is enormous, making it one of the major future topics in IS research (Baker et al. 2011; Dao, Langella, and Carbo 2011). For example, according to estimates, increased use of ICTs in transportation, building, and electricity grids could decrease total GHG emissions by 15 % in 2020 (Climate Group 2008).

Green IS addresses issues related to the IS use of individuals, groups, organizations, and societies that help eco-sustainable practices emerge and diffuse (Chen, Watson, Boudreau, and Karahanna 2010; Dedrick 2010; Ijab, Molla, and Cooper 2012; Hilpert, Kranz, and Schumann 2013). The impact of Green IS on eco-sustainability—and with it the literature on Green IS—can be categorized into three effects (Köhler and Erdmann 2004; Hilty et al. 2006; Dedrick 2010):

- (1) First order effect: Direct impacts on the environment due to the physical existence and use of IT, often labeled as “Green IT” (e.g., Dao et al. 2011; Molla 2009; Murugesan 2008; Karanasios, Cooper, Deng, Molla, and Pittayachawan 2010; Schmidt, Ereik, Kolbe, and Zarnekow 2011; Opitz, Thies, Ereik, Kolbe, and Zarnekow 2013; Reiter, Fettke, and Loos 2013; Ryoo and Koo 2013; Koo and Chung 2014)
- (2) Second order effect: Enabling effects of ICTs in other sectors such as energy, logistics, mobility, and manufacturing that lead to more sustainable business operations, often labeled as “Green (by) IS” (Watson et al. 2010a; Watson, Boudreau, Li, and Levis 2010b; Butler 2011; Kranz and Picot 2011a; Sarkis, Zhu, and Lai 2011;

Loeser, Ere, and Zarnkow 2012; Brandt, Feuerriegel, and Neumann 2013; Busse et al. 2013; Hilpert et al. 2013; Stiel and Teuteberg 2013; Wunderlich et al. 2013; Koo, Chung, and Ryoo 2014)

- (3) Third order effect: Systemic effects of ICTs causing medium- or long-term changes of behavior and economic structures towards more eco-sustainable practices, often labeled as “Green IS” (Watson et al. 2011; e.g., Loock et al. 2013; Seidel et al. 2013)

To analyze where the field is going, we have conducted a literature review of articles in major IS journals. Our search included the AIS basket of eight leading IS journals (*European Journal of Information Systems*, *Information Systems Journal*, *Information Systems Research*, *Journal of AIS*, *Journal of Information Technology*, *Journal of MIS*, *Journal of Strategic Information Systems*, and *MIS Quarterly*), *Electronic Markets*, and *Business & Information Systems Engineering*. We selected research papers focusing on smart energy that were published after the seminal works of Watson et al. (2010a) and Melville (2010). We used the Web of Science, Business Source Premier, and the AIS Electronic Library to search for the keywords “Green Information System”, “Green IS”, “Smart Grid”, “Smart Energy”, “Energy Informatics”, and “Environmental Sustainability”. Although Green IT (first-order effect) is an important field in Green IS, our search focused on the second and third order effects of Green IS in smart energy contexts in congruence with this special issue’s aim. Table 1 provides details about the articles and how they can be categorized.

Our literature review reveals that the extant literature on smart energy has predominantly focused on topics related to energy consumption of private users as well as individuals and groups in organizations. Furthermore, prior literature is dominated by conceptual and analytical works. Few studies have employed a design-oriented approach to develop IS artifacts that actually have an impact on environmental sustainability. A particularly striking result of our review is the monothematic focus on energy consumption of most smart energy research published in IS journals, while in other outlets we find a number of studies on ICT’s role in smart energy, addressing issues related to energy generation, transmission, storage, and consumption (e.g., Kranz and Picot 2011b; Catulli and Fryer 2012; Römer, Reichhart, Kranz, and Picot 2012; Gorsevski et al. 2013; Wunderlich et al. 2013; Schmidt, Eisel, and Kolbe 2014).

This raises the question of why these papers have not been published in IS outlets. The most obvious reason is that the focus of these studies is not primarily on information systems. Moreover, research on smart energy is necessarily inter- (or trans-) disciplinary, which seems not to fit into the tradition of IS journals (Malhotra, Melville, and Watson 2013). For these

reasons, we edited this special issue to give cross-cutting research on smart energy a platform in an IS journal. According to our view, research on IS in general and Green IS in particular should move beyond a “general utility perspective” (von Brocke and Seidel 2012, p. 294) and demonstrate its concrete value for environmental sustainability.

Where should we go from here?

As outlined above, the IS community has taken up the issue of environmental sustainability, and Green IS has established itself as a key area of information systems research. As our literature review has shown, however, the field must move forward to have a real impact on the pressing issue of climate change and environmental degradation (Malhotra et al. 2013). Many researchers in the field of Green IS, for instance, have proposed frameworks, methods, and prototypes for increasing energy efficiency or inducing behavioral changes. We do not know exactly how many of them have been put into practice, but we suppose not too many. This way, many good ideas and insights get lost.

Consequently, from an outsider’s perspective, the value of IS research in solving one of the most critical problems of humankind is virtually imperceptible. We reckon, therefore, that Green IS needs to show more of its “specific utility”. Moreover, Green IS researchers should make their voices heard both within and outside the IS community. They should guide political and regulatory decision-making processes and engage in industry consortiums or even entrepreneurial endeavors. Further, academics in Green IS should participate in inter- (and trans-) disciplinary research collaborations, as impactful solutions in the field of smart energy are inevitably involving a wide range of disciplines (e.g., engineering, economics, political sciences, environmental sciences, sociology, geology) (Elliot 2011).

To encourage more of this interdisciplinary and impactful research, however, IS journals must open themselves to alternative research methods and topics. Malhotra et al. (2013) have made specific suggestions about how IS journals could embrace more problem-oriented research, which we explicitly support. In a nutshell, they claim that journals should create special editorial teams for some time that serve as “gate openers” for impactful (Green IS) research. These teams should carefully balance the impact of an article and its theoretical contribution. As would be expected, Green IS research must still adhere to the high scientific standards of our discipline. However, the societal impact should become a more important decision criterion in the review process to make our discipline more relevant and visible.

Table 1 Overview of existing research on Smart Energy

Study	Context of study	Effect addressed	Generation	Storage	Transmission	Consumption	Key findings and results	Theory	Method(s)
Bengtsson and Agerfalk (2011)	Sustainability initiative in the municipality of Uppsala with the goal of decreasing transport logistics within parts of the municipality by means of IS.	Second and third order				x	Implementing a successful sustainability initiative requires a thorough understanding of organizational routines and standards to integrate the affected stakeholders' needs. Information systems can play a central role as change agent as they make sustainability indicators visible, which increases problem awareness and commitment among organizations and employees.	Actor-network theory (Callon 1986, 1991; Akrich and Latour 1992)	Case study, literature review
Flath, Nicolay, Conte, van Dinther, and Filipova-Neumann (2012)	Cluster analysis of real-world consumption data from a smart meter project	Second order				x	The study presents an implementation and evaluation of a cluster analysis approach for smart meter data. They reckon that many stakeholders (e.g., metering service companies, grid operators, suppliers) could use their findings to achieve efficiency gains or new business models.	Design science research (Hevner, March, Park, and Ram 2004)	Design science research
Hilpert et al. (2013)	Design and evaluation of a Green IS artifact for greenhouse gas emission tracking in logistics	Second and third order				x	The authors design a Green IS artifact (Carbon Tracker) using the on-board diagnostics (OBD2) interface of vehicles, a smartphone app, and an enterprise information system. The Carbon Tracker provides detailed and timely information about GHG emissions that is indispensable for advanced organizational sense- and decision-making. A field experiment shows that the use of Carbon Tracker leads to more accurate and detailed information about emissions as well as more seamless and efficient workflows than today's best-practice approaches. Thus, the artifact enables the emergence of more eco-sustainable practices in logistics.	Information drives (Watson, Pitt, Berthon, and Zinkhan 2002; Junglas and Watson 2006), Design Science Research (Gregor and Hevner 2013)	Field experiment, design science research
Jagsiardi, Kossahl, and Kolbe (2011)	Conceptualization of smart metering information management	Second order	x	x	x	x	The authors analyze the relationships between smart metering, smart grid, and information management. Based on an analysis of the status quo of smart metering, they identify challenges in information management with smart metering on the operational, tactical, and strategic levels.	None	Literature and secondary data analysis

Table 1 (continued)

Study	Context of study	Effect addressed	Generation	Storage	Transmission	Consumption	Key findings and results	Theory	Method(s)
Köpp et al. (2014)	Development of a decision support system for load management in electricity grids	Second order	x	x	x	x	Authors develop a prototype of a decision support system aiming to balancing load in power grids. Their system is based on the idea that, on the producer side, centrally controlled heat and power plants can be used to shift load in virtual power plants, which can be used to provide balancing power.	Design science research (Hevner et al. 2004)	Design science research
Loock et al. (2013)	Information systems increasing the motivation of private household's motivation to behave more energy efficient	Second and third order	x				The study extends our knowledge on how information systems need to be designed in order to motivate private customers to reduce energy consumption. In particular, the authors examine the relationship between defaults and goals and their impact on consumption behavior. Results generally show the positive impact of goal setting on energy conservation.	Goal-setting theory (Locke and Latham 2002, 2006)	Field experiment with 1,791 electricity consumers, design science research
Marett, Otondo, and Taylor (2013)	Adoption of an intelligent transportation system (bypass system) that allows truck drivers to bypass toll booths and highway weigh stations, reducing idle time and overall mileage in commercial truck driving	Second order	x				The study seeks to investigate the importance of personal benefits and institutional pressures for end users in deciding whether to continue using a Green IS. Results imply individual benefits (financial and accessibility), and mimetic and normative pressures are the main drivers of adoption. Findings imply that Green IS need to stress benefits of importance to the target population; otherwise accompanying sustainability benefits will not be achieved.	Extrinsic and intrinsic motivation (Ryan and Deci 2000), Institutional theory (DiMaggio and Powell 1983)	Paper-and-pencil survey with 212 truck drivers
Pitt, Parent, Junglas, Chan, and Spyropoulou (2011)	Potential of smartphone apps for organizational sustainable strategies	Second and third order	x				Based on four caselets, the authors show ways in which smartphones make serious contributions to organizational sustainable strategies, both as green technologies and as integral parts of green information systems. The caselets suggest that if smartphones' unique characteristics are used based on their embodiment of the four information drives (ubiquity, uniqueness, unison, universality), they can enhance sustainable strategies. The authors also introduce a process that might be helpful when developing smartphone apps with sustainable goals.	Information drives (Watson et al. 2002; Junglas and Watson 2006)	Multiple caselets

Table 1 (continued)

Study	Context of study	Effect addressed	Generation	Storage	Transmission	Consumption	Key findings and results	Theory	Method(s)
Seidel et al. (2013)	Functional affordances of IS that are required to encourage green transformations in organizations	Third order				x	The results emphasize the role of functional affordances for the establishment of environmentally sustainable work practices within organizations. Referring to Markus and Silver (2008), Seidel et al. (2013, p. 1276) define functional affordances as "potential uses originating in material properties of information systems that identify what individuals might be able to use the system for, given the user's capabilities and goals." Thus, functional affordances depend on the relationship between the system and user in the context in which information systems are used. For enabling organizational sensemaking and more sustainable work practices in organizations, the study identifies two main categories of functional affordances: sensemaking (reflective disclosure, information democratization) and sustainable practicing (output management, delocalization) affordances. In this paper the authors demonstrate how four fundamental desires can explain the success and failure of four transport systems and their associated information systems. In particular, those green transportation systems that created IS minimizing the limitations of the physical systems and thus meeting citizens' fundamental information needs were successful. The findings can be used to guide systems design in transport planning as well as to strategically design innovative systems in many other areas.	Socio-technical systems (Bostrom and Heinen 1977), theory of affordances (Gibson 1986; Markus and Silver 2008)	Single case study
Watson et al. (2011)	Analysis of the strategic alignment between transport systems and information systems of four green transport projects using the lens of the information drivers (ubiquity, unison, uniqueness, universality) to report the key characteristics of each system from both a physical and informational perspective	Second and third order				x		Information drives (Watson et al. 2002; Junglas and Watson 2006)	Multiple case study

We see manifold opportunities for Green IS research, particularly in smart energy, intersecting with other up-to-date topics in IS research. As ICTs are becoming increasingly powerful, small, and efficient, the number of products and services in which they are embedded is rapidly growing. Also in the energy sector, ICTs enable and trigger service innovations that transform traditional business models. We see energy suppliers using ICT to move away from a goods-oriented business model (producing and selling energy) towards more service- or solution-based business models such as managing energy production and consumption or offering home automation services (Wunderlich et al. 2013).

Beyond that, ICT is embedded into physical goods to make them “smarter” and uniquely identifiable via the Internet (“Internet of Things”) (Nambisan, 2013; Yoo, 2010). Sensor and actuator networks are integrated with the physical electricity grid infrastructure to so-called cyber physical systems with the aim of increasing reliability, efficiency, and environmental sustainability. In our view, many different streams of IS research (e.g., decision analytics and big data, design science, security and privacy, human-computer interaction, service science, economics of IS, technology acceptance) can contribute to analyzing, designing, or improving smart-energy innovations. We also see potential for IS scholars to engage in issues related to the regulation and design of energy markets. In future energy systems, a huge number of decentralized actors and components will exchange information, and they need to be coordinated to increase total factor productivity. This raises a variety of issues such as optimal market design, data security and privacy, and data access and control rights, which need to consider the special structures of energy markets (see Kranz and Picot 2011b).

Papers within this special issue

In this special issue on smart energy, three papers are presented, two of which employ a qualitative approach and one paper uses a quantitative survey research approach. All papers address the second and third order effects of Green IS. They analyze how the enabling effect of ICT in the energy sector might unfold and how ICT can be used to significantly transform the way energy is generated, transmitted, consumed, and stored.

The first paper (“Adoption of Smart Grid Technologies by Electric Utilities: Factors Influencing Organizational Innovation in a Regulated Environment”) leverages semi-structured interviews to present a model identifying how technology, organizational and environmental factors, and the policy and regulatory environment influence the adoption of

smart grid technologies by energy utilities. The second paper (“What are the main barriers to smart energy information systems diffusion?”) uses a grounded theory approach to specifically look at the factors that hamper the diffusion of electricity and information networks that connect energy generators, distributors, and consumers. The third paper (“Smart Energy for Robinson Crusoe: An Empirical Analysis of the Adoption of IS-Enhanced Electricity Storage Systems”) investigates the impact of diverse factors on private households’ adoption of decentralized energy storage systems, collecting data of energy “prosumers” and consumers via an online survey.

All papers of this special issue contribute new insights that we expect will be useful for scholars, policy makers, regulators, and business practitioners alike. A short summary of each article follows.

Jason Dedrick, Murali Venkatesh, Jeffrey M. Stanton, You Zheng, and Angela Ramnarine-Rieks (“Adoption of Smart Grid Technologies by Electric Utilities: Factors Influencing Organizational Innovation in a Regulated Environment”) address the question of why adoption rates of smart grid technologies are still low. Based on 15 interviews with 12 U.S. utilities, they investigate which organizational and regulatory factors hamper the diffusion of potentially disruptive technologies within a regulated industry. From a utility’s perspective, they identify that new skills, top management support, and a culture of innovation are needed to address the challenges outlined above. For policy and regulation, the findings suggest that new regulatory approaches that spur retail competition and delink revenues from the volume of power sold would create a more innovation-friendly environment in the energy sector.

Fabian Schwister and Marina Fiedler (“What are the main barriers to smart energy information systems diffusion?”) specifically analyze barriers that impede the dissemination of information and communication technologies in energy systems that enable all actors and components to bidirectionally communicate with each other through electricity and information networks. Based on 23 interviews with various stakeholders from the energy sector, they find that adoption costs, switching costs, and the collective action dilemma are the main barriers. They conclude that the majority of the issues identified could be solved if universally accepted interfaces, messaging and control protocols, and standards were in place. Regulatory and legal frameworks should support interoperability by establishing procedures regarding data management and communication. Moreover, the authors claim that a lack of profitable business cases exacerbate these barriers.

Benedikt Römer, Philipp Reichhart, and Arnold Picot (“Smart Energy for Robinson Crusoe: An Empirical Analysis of the Adoption of IS-Enhanced Electricity Storage Systems”) focus on the adoption of energy technologies in private households. Specifically, they investigate consumers’ intention to invest in physical electricity storage systems which are controlled by ICT and enable decoupling the generation and consumption of electricity generated by prosumers. Based on a survey with 339 German respondents, they identify that social norms, affinity towards autarky, and concerns about the security of energy supply are the main drivers for private households’ investment in electricity storage systems. Therefore, they suggest granting private households complete control rights over the storage systems to increase their autarky and their household’s security of supply.

The three papers address pressing questions, which at the same time raise new ones. We therefore hope that this special issue will encourage further research on these questions and adjacent topics. We believe that the diffusion of ICTs in the energy supply sector will depend heavily on how the regulation of energy markets adapts to the new realities and challenges of climate change, environmental degradation, and economic prosperity. As energy markets are highly complex and subject to a multitude of external influences, their market design is all the more important. Market players need to be given adequate incentives to optimize social welfare and environmental sustainability. Furthermore, utilities active in the regulated transmission and distribution segments need to be provided with some degree of planning certainty, as investments in physical infrastructure are long dated. In the other segments of the energy market though, competition that takes the cost of avoiding GHG emissions into account should be promoted. Because we have reason to believe that if policy and regulation provide a sound regulatory framework rewarding the reduction of GHG emissions, organizations and households have more incentive to invest in green technologies that mitigate climate change.

At the close of this preface, we want to thank the reviewers for their time and effort, Editor-in-Chief Rainer Alt and the editorial team for giving us the chance to edit this special issue, and the editorial office of Electronic Markets for their great support.

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